



Entrepreneurship against poverty



**ANNUAL
REPORT
2025**

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In 2025, we remained committed to a path we know to be right: working within the territories to sustainably strengthen the capacities of farming families.

Faced with growing questioning, we reaffirmed that international solidarity is not optional: it remains a fundamental value because it delivers real, measurable results and tangibly improves the living conditions of the most vulnerable.

Once again this year, our approach, built around our three pillars, **“Agroecology – Territories – Enterprises & Value Chains”**, has proven its relevance:

- **Agroecology** continues to demonstrate, day after day, its ability to combine productivity, resilience, and the preservation of natural resources.
- **Territories** are becoming spaces of co-management, where local authorities, technical services, researchers, professional agricultural organizations, and economic stakeholders share their vision and work together to remove systemic barriers.
- **Enterprises and value chain stakeholders** are building “win-win” partnerships that sustainably secure both market access for products and supply chains.

2025 was also a year of expansion and new horizons. We launched new initiatives in Haiti, Morocco, Senegal, and the Democratic Republic of Congo, while strengthening multi-stakeholder cooperation. At the same time, our partnerships diversified: with the research community; with companies committed to supporting sustainable territorial transitions; and with institutions mobilized around resilience and sustainable food.

Knowledge capitalization and transfer have played an increasing role in our work.

The development of our digital resource center, the expansion of our e-learning offer, and the active engagement of our teams have strengthened the dissemination of know-how and reinforced the capacities of partner organizations. An essential condition for ensuring the long-term sustainability of our actions.

The 2025 results, detailed in this report, demonstrate the value of these efforts: 45 projects implemented in 15 countries, 17,322 family-run agricultural VSEs supported, €135 million in revenue generated, and 86,610 people lifted out of poverty.

Finally, this year confirmed the need for greater rigor in evaluating our actions. In a more constrained budget environment, accurately measuring impact, understanding outcomes, and guiding our choices has become essential. This requirement also shaped the editorial redesign of this annual report, giving greater prominence to human stories, making project impacts more tangible, and linking our results to the transformation of territories with more clarity.

In 2026, this momentum will continue. We will roll out a consolidated impact assessment tool, designed to capture, in an integrated way, the economic, social, and environmental aspects of our interventions. It will strengthen our ability to manage the quality of our actions, ensure accountability, and inform our decisions in a spirit of effectiveness and transparency.

Together with our partners, we reaffirm the same ambition: acting against poverty by supporting sustainable agricultural and territorial transitions, grounded in solidarity, trust, and shared learning.



Joël
LEBRETON
Chairman



Elphège
GHESTEM-ZAHIR
Chief Executive Officer





MISSION & **IMPACT**



In 2026, we will finalize and progressively roll out Agri360°.

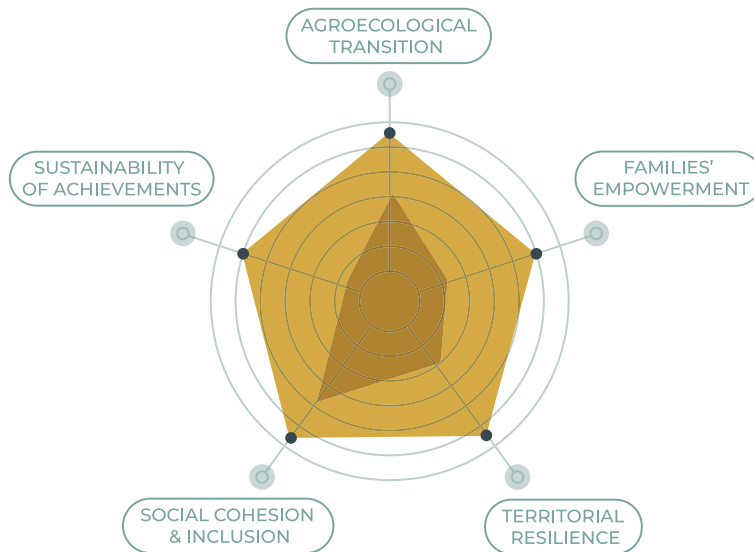
Our ambition: strengthening our collective ability to measure impact, make better decisions, and direct our actions where they generate the most sustainable territorial transformation.

Agri360°

Rethinking how we measure our impact

For over thirty years, our work has been guided by a core conviction: **bringing about sustainable transformation in agricultural systems**. This can be seen in practices, in incomes, at the territory level, and in the lives of families.

To better capture these transformations in a robust and shared way with our partners, we have developed Agri360°, an impact analysis and management tool, currently in its testing phase.



AGROECOLOGICAL TRANSITION:

Level of adoption of agroecological practices by farms and related outcomes (productivity and profit margin).

FAMILIES' EMPOWERMENT:

Progress in skills, food security, and income.

TERRITORIAL RESILIENCE:

Territory's capacity to withstand climatic, economic, and institutional hazards.

SOCIAL COHESION & INCLUSION:

Collective dynamics, local participation, and the role of women and youth.

SUSTAINABILITY OF ACHIEVEMENTS:

Long-term viability of supported VSEs and ongoing local dynamics.

The tool assigns an overall score out of 100, based on five dimensions (each scored out of 20). Each dimension is assessed through consolidated indicators into an easy-to-read radar chart, providing an immediate overview: strengths, weaknesses, and areas for improvement.

Agri360° is not a "turnkey" tool: it is comprehensive, demanding, and requires gradual ownership by both our teams and our partners. This is precisely where its value lies: it enables a nuanced understanding of agroecological progress, territorial dynamics, social inclusion, and income stability.

KEY FIGURES

**SINCE
1992**

99,502

Very Small Family Farming
Enterprises supported



497,510

people lifted out
of poverty



663

local organizations
supported



29

countries
of intervention



**IN
2025**

17,322

Very Small Family Farming
Enterprises supported

86,610

people lifted out
of poverty

27

local organizations
supported

15

countries
of intervention

IN SOCIO-ECONOMIC TERMS



135

millions Euros
of sales revenue



108

millions Euros
of net income



25,983

direct farming jobs
created or maintained

AMONG STAKEHOLDERS:



62

local authorities
involved in
our actions

IN AGRO-ENVIRONMENTAL TERMS



17,322

hectares in
agroecological transition



225,186

tons of food
produced



189,136

trees
planted



12

companies
working
together
with us

Act first

Then **share and influence**, for sustainable agricultural systems

Acting on the ground: supporting farms and families

Our work is built alongside families and their organizations, starting from their practices, needs, and ambitions. Together, we strengthen agroecological production systems, improve market access and economic management, and integrate key issues such as nutrition and the environment.

This first line of work builds on existing know-how and helps create the conditions for sustainable improvements in income, practices, and local resilience.



Sharing knowledge: scaling impact through capacity building

Field experience only reaches its full value when it is shared. Through knowledge capitalization, training, tools, and technical assistance, Agrisud strengthens the capacities of other organizations.

This second line of work creates the multiplier effect needed to disseminate agroecological best practices, improve project quality, and accelerate agricultural and territorial transitions.

Influencing practices and policies: embedding change over time

Agrisud engages in awareness-raising and advocacy spaces to promote supporting frameworks for agroecology, sustainable food systems, and family farming.

By contributing to the evolution of public policies and territorial mechanisms, **this third line of work** ensures that local progress is sustained, scaled up, and widely disseminated.





ACTIONS IN THE **TERRITORIES**

45 territory projects in 15 countries. 2 multi-country programs

NEW PROJECTS IN 2025

Haiti - P15

- Structuring agricultural services & Diversification for community resilience
- Reforestation & Agroecology initiatives for the green reintegration of migrants (3 departments)
- Value chain study

Morocco - P21

- Post-earthquake economic recovery
- Pilot project in dairy farming & Agroforestry

Senegal - P22

- Bamtare Ndemowo: Diversification & Professionalization of family farms

DR Congo - P22

- Sustainable agriculture & Agroforestry in the Garamba landscape



ACCESS DETAILED
PROJECT
DESCRIPTIONS AT
www.agrisud.org/
our actions

07

- HAITI
• Since 2010
- DOMINICAN REPUBLIC
• Since 2022

01

BRAZIL
Since 2009

AGRITER PROGRAMME

This multi-country programme combines actions at both the VSE and the territory levels. It focuses on capitalizing on and disseminating new methods to support the implementation of public policies that promote sustainable agricultural development. **In 2026, Agrisud will assess the impact of the Agriter programme (co-financed by AFD).**

DELFI PROGRAMME

Designed to address the issue of connecting family farms to markets, the DELFI Programme aims to establish and develop inclusive and sustainable value chains. It brings together stakeholders from diverse backgrounds: CSOs, decentralized state technical services, companies... **In 2026, Agrisud will continue the first phase of the DELFI programme (co-financed by AFD).**

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FRANCE
(Head Office)



MOROCCO
Since 2003

SENEGAL
Since 2009

IVORY COAST
Since 2021

BENIN
Since 2024

DR CONGO
2005-2015
and since 2023

12



MADAGASCAR
Since 2005

MAURITIUS
Since 2019

SEYCHELLES
Since 2022

07



LAOS
Since 2004

CAMBODIA
Since 1995

VIETNAM
Since 2016

INDONESIA (BALI)
Since 2014

XX

NUMBER OF
ONGOING PROJECTS



FOCUS HAITI

START DATE IN THE COUNTRY

2010

NUMBER OF VSEs SUPPORTED

4,270

OUR ACTION

CLIMATE RESILIENCE & ECOSYSTEM RESTORATION

SUPPORT TO DISPLACED POPULATIONS & FOOD SECURITY

SUSTAINABLE TRANSITION OF VALUE CHAINS & LOCAL GOVERNANCE

Context

In Haiti, family farming remains essential for food security and rural household incomes, yet it operates in one of the most fragile contexts in the Caribbean. Three-quarters of rural families struggle to meet their food needs due to highly fragmented agricultural production, severely degraded soils, and intensifying erosion year after year. These structural challenges are compounded by an extremely unstable security and economic environment, disrupting agricultural activities, local markets, and supply systems.

Despite this particularly chaotic environment, Agrisud manages to maintain its interventions and deliver tangible results alongside producers, by adapting its approaches and relying on the close presence of local teams.

In the face of such widespread vulnerability, restoring agricultural ecosystems is essential to sustainably secure food supplies for local populations.

Projects

AGRITER PROGRAMME **PAD NORD: Sustainable management of the Limbé watershed Northern Haiti**

Objective: 572 VSEs - **Partnership:** GRADIMIRH
Budget: 778 k€ in 2024-2026 - **Funding:** AFD, Misereor, Région Nouvelle-Aquitaine

CONVERSE: Improvement and diversification of vetiver systems Municipality of Les Cayes

Objective: 180 VSEs - **Partnership:** Agricultural cooperative
Budget: 255 k€ in 2021-2025 - **Funding:** Agrisud and partners

Structuring agricultural services & Diversification for community resilience - Municipality of Les Cayes

Objective: 124 VSEs and 1 cooperative - **Partnership:** agricultural cooperative
Budget: 136 k€ in 2025-2027 - **Funding:** Agrisud and partners

Reforestation & Agroecology initiatives for the green reintegration of migrants

Northern Department

Objective: 75 VSEs - **Partnership:** CBOs¹
Budget: 50 k€ in 2025 - **Funding:** IOM²

The North, South, and Artibonite Departments

Objective: 600 VSEs - **Partnership:** CBOs¹, GADDIH, GRADIMIRH
Budget: 323 k€ in 2025-2027 - **Funding:** IOM²

¹ CBOs: Community-Based Organizations

² IOM: International Organization for Migration

Value chain study - Northern and Northeastern Haiti

Objective: 4 value chains (cassava, rice, cashew, and vegetable farming) characterized in order to identify capacity-building actions.
Partnership: AVSF, Gret - **Budget:** 76 k€ in 2025-2026
Funding: Inter-American Development Bank

NEW PROJECT



NEW PROJECTS

FIELD STORY

ACCESS THE FULL TESTIMONIAL
ON OUR WEBSITE.



Building on a long-standing partnership, GRADIMIRH and Agrisud have progressively developed a balanced and co-responsible collaboration in Haiti. Rooted in the complementarity of our expertise – deep knowledge of the Haitian farming context and methodological and operational support – our teams work hand in hand. Together, we aim to further strengthen this shared framework, particularly by consolidating co-design and co-implementation processes, to amplify our partnership's impact.

Michel Ange JEAN NOEL, Director, Founding Member of GRADIMIRH
(Haitian NGO)

>> Agrisud's partner on the PAD Nord project





FOCUS LAOS



START DATE IN THE COUNTRY

2004

NUMBER OF VSEs SUPPORTED

3,944

OUR ACTION

TERRITORY PLANNING & PARTICIPATORY LOCAL DYNAMICS

STRENGTHENING FAMILY FARMING SYSTEMS

SUSTAINABLE LAND & NATURAL RESOURCE MANAGEMENT

Context

In Laos, family farming forms the backbone of the rural economy and provides most household food supplies. In the mountainous northern regions, many communities remain highly isolated and face the progressive degradation of agricultural and forest lands, as well as strong dependence on natural resources for both income and food.

These territories are among the most vulnerable in the country: high poverty levels, pressure on forests, soil erosion, and limited access to agricultural services. **In this context, sustainably improving production systems and ensuring sustainable management of natural resources are key challenges for strengthening food security and the living conditions of rural families.**

Projects

AGRITER PROGRAMME **FORAE: Forestry and agroecology in mountainous areas of Northern Laos - Luang Prabang province**

Objective: 500 VSEs - Partnership: DAFO, PAFO, TAG

Budget: 235 k€ in 2024-2025 - Funding: AFD

Laos post-flood solidarity

Objective: Reconstruction and revitalization of agricultural activities in 10 villages affected by Typhoon Yagi.

Partnership: DAFO, Viengkham District

Budget: 120 k€ in 2024-2025 - Funding: L'Oréal Climate Emergency Fund



FIELD STORY

WATCH THE FULL TESTIMONIAL
ON OUR WEBSITE.



Agrisud has provided us with significant support. [...] Today, thanks to the land-use planning that has been implemented, we are seeing a reduction in issues related to fallow land. The project enabled participatory land-use planning with villagers, who now fully understand the importance of this approach. It has also encouraged crop diversification, leading to particularly significant changes.

Bounmi SAVAT, Deputy Director of PAFO Luang Prabang
(Provincial Agriculture and Forestry Office Luang Prabang)

>> Agrisud's partner on the FORAE project





FOCUS MADAGASCAR

START DATE IN THE COUNTRY

2005

NUMBER OF VSEs SUPPORTED

38,174

OUR ACTION

EMPOWERMENT & RESILIENCE OF VULNERABLE POPULATIONS

LAND-USE PLANNING & NATURAL RESOURCE MANAGEMENT

FOOD AND NUTRITION SECURITY

Context

In Madagascar, family farming plays a vital role: it supports nearly 80% of rural households and structures the country's food system. However, it faces numerous challenges: low yields, strong demographic pressure, limited access to agricultural services, and the gradual degradation of natural resources.

The country is also highly exposed to climate-related hazards: 25% of the population lives in areas at risk of cyclones, droughts, or floods, which regularly disrupt crops and rural incomes. These vulnerabilities result in a concerning food situation, with more than 1.7 million people experiencing acute food insecurity.

Across this vast and diverse territory, these challenges vary from one region to another, making a territory approach to interventions essential.

Projects

AGRITER PROGRAMME **Mahavotra: Forestry, agroforestry and land-use planning Itasy region**

Objective: 838 VSEs, 13 FOs - **Partnership:** AMADESE, Ilofosana, RNA
Budget: 641 k€ in 2024-2026 - **Funding:** AFD, A Tree for You, Région Nouvelle-Aquitaine (RNA), European Union

Loharano: Protection of water resources

Watershed Management and Water Resource Protection.

Partnership: Initiative & Développement (ID)

Budget: 125 k€ 2024-2026 - **Funding:** AFD, Agence de l'Eau Adour-Garonne, AERMC, ID, Région Itasy, RNA

IWRM: Integrated Water Resources Management Haute Matsiatra region

Horizon 2025 Programme

Objective: 715 VSEs - **Partnership:** DRAE, DREF, DREAH, DREDD, Métropole de Lyon, Région Haute-Matsiatra

Budget: 475 k€ in 2021-2025 - **Funding:** Agence de l'eau Rhône-Méditerranée-Corse (AERMC), A Tree for You, Eau du Grand Lyon, Métropole de Lyon, SAUR Solidarités, SIAAP

Horizon 2028 Programme

Technical Assistance Mission - **Partnership:** Métropole de Lyon, Région Haute-Matsiatra DRAE, DREDD, DREAH.

Budget: 126 k€ in 2025-2028 - **Funding:** Agence de l'eau Rhône-Méditerranée-Corse, Eau du Grand Lyon, Métropole de Lyon, Région Haute Matsiatra.

Marindrano: Support for local IWRM in the Hauts Plateaux region

Agro-environmental diagnosis of two watersheds.

Partnership: Gret - **Budget:** 72 k€ in 2024-2025 - **Funding:** AERMC

TOTEM: Territories in ecological transition in Madagascar

Objective: 240 VSEs - **Partnership:** Gret

Budget: 192 k€ in 2024-2028 - **Funding:** FFEM, Gret and partners

MAKIS : Malagasy Agricultural Knowledge and Innovation Systems

Objective: 100 pilot VSEs - **Partnership:** Cirad, FOFIFA, Gret, AVSF, FIFATA
Budget: 146 k€ (Agrisud component) in 2022-2026 - **Funding:** UE, LSDH, Agrisud and partners

DINAAMICC: Integrated approach and support for innovative and climate-resilient family farming

Objective: 700 VSEs - **Partnership:** Cirad, FOFIFA, IRD, Fert, FIFATA, CEFFEL, GSDM, AVSF, Partage, APDRA

Budget: 746 k€ (Agrisud component) in 2022-2026 - **Funding:** EU, LSDH, Agrisud and partners

PRODIP : Promoting the dignity of detainees (agricultural development of penal camps component)

Objective: 4 pilot penal camps - **Partnership:** Gret, Grandir Dignement, Sentinelles

Budget: 284 k€ (Agrisud component) in 2022-2025 - **Funding:** AFD

Récap'alimentaire-Madagascar

Supporting 3 local authorities for the implementation of Territorial Food Plans - **Partnership:** Cités Unies France, CTAS, Gret

Budget: 32 k€ (Agrisud component) in 2023-2025 - **Funding:** Département d'Ille-et-Vilaine, Département de Mayotte, MEAE, RNA, City of Mamoudzou

SANUVA : Food and nutrition security for families in Vankinankaratra region

Objective: 7,980 VSEs - **Partnership:** AVSF, GSDM, APDRA, ORN, DRAEP, Fondation Avril

Budget: 1,705 k€ in 2021-2025 - **Funding:** EU, Agrisud and partners, Canadian Fund for Local Initiatives (CFLI), Fondation Avril

FIELD STORY

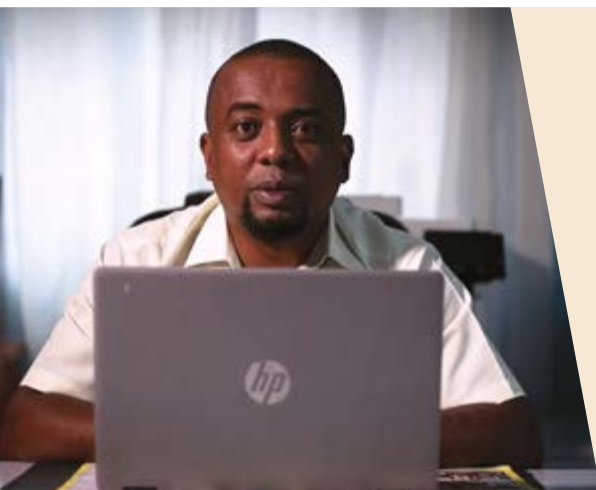
WATCH THE FULL TESTIMONIAL ON OUR WEBSITE.



They are many challenges to ensuring the sustainability of the IWRM approach (Integrated Water Resource Management). One of them is stakeholder engagement to foster social acceptance of the project. Local actors are more likely to support initiatives in which they have actively participated, which strengthens the viability and sustainability of actions.

Herinirina Romuald MARA, Director of DREAH
(Regional Directorate for Water, Sanitation, and Hygiene, Haute Matsiatra)

>> Agrisud's partner on the IWRM project



ACTIVITIES BY COUNTRY



Benin



DUDEDJI DEVO: A different way to succeed

Objective: 300 VSEs - **Partnership:** Club Med, Soleils du Bénin
Budget: 250 k€ in 2024-2027 - **Funding:** AFD, Club Med

Brazil



Strengthening of local fresh-product value chains States of São Paulo and Bahia

Objective: 300 VSEs, 3 cooperatives, 4 family farm groups and 1 association - **Partnership:** APROJUR Association, CATI, Club Med
Budget: 387 k€ in 2024-2027 - **Funding:** AFD, Agrisud, Club Med, Fondation Louis Dreyfus

Cambodia

IADA (phase 3): Intensification of agroecological practices and diversification of family farming - Siem Reap province

Objective: 1,970 VSEs - **Partnership:** Archaeology and Development Foundation (ADF), Département des Hauts-de-Seine
Budget: 1,406 k€ in 2022-2025 - **Funding:** AFD, ADF, ATFY, Département des Hauts-de-Seine, Planète Urgence



IADA (phase 4): Intensification of agroecological practices and diversification of family farming - Siem Reap province

Objective: 2,000 VSEs, 29 FOs - **Partnership:** Archaeology and Development Foundation, Département des Hauts-de-Seine, Green Farmers Siem Reap Association
Budget: 610 k€ in 2025-2026 - **Funding:** AFD, Archaeology and Development Foundation, Département des Hauts-de-Seine

REASOL: Rehabilitation and sustainable management of soil fertility for sustainable and resilient agriculture in Cambodia

Objective: Diagnosis of production systems and characterization of fertility management practices by Chrey Bak farms
Partnership: Institute of Technology of Cambodia, IRD, Royal University of Agronomy
Budget: 47 k€ in 2024-2025 - **Funding:** MEAE

PROFERTIL: Structuring and management of the "faecal sludge" sector and organic fertilizers production - Siem Reap province

Partnership: AIMF, Siem Reap Province, SIAAP
Budget: 112 k€ in 2025-2027 - **Funding:** AESN, AIMF, Département des Hauts-de-Seine, SIAAP

Ivory Coast

AGRITER PROGRAMME **PROFIT: Promotion of territorialized agricultural value chains - Abidjan**

Objective: 560 VSEs - **Partnership:** AVSF, District Autonome d'Abidjan
Budget: 832 k€ in 2024-2026 - **Funding:** AFD, AVSF/Fondation Carrefour, District Autonome d'Abidjan, Fonds de dotation Compagnie Fruitière, European Union

AVAL: Food crop farming Abidjan-Lagunes

Objective: 1,200 VSEs - **Partnership:** AVSF, PPI
Budget: 3,684 k€ in 2024-2026 - **Funding:** AFD, Agrisud, AVSF, PPI, European Union

Indonesia (Bali)

Strengthening of local fresh-product supply chains + Study of sustainable small-scale fisheries value chains

Objective: 2 cooperatives - **Partnership:** Club Med, Bukit Mesari, Buana Sari
Budget: 21 k€ in 2025 - **Funding:** Club Med, Agrisud



Morocco

Post-earthquake economic recovery - Ouarzazate province

Municipalities: Amerzgane, Ait Zineb

Objective: 500 VSEs - **Partnership:** Fondation Norsys, ORMVAO
Budget: 420 k€ in 2025-2027 - **Funding:** Fondation de France, ORMVAO (Green Generation funds)

Pilot project in dairy farming and agroforestry

Objective: 10 VSEs - **Partnership:** Fondation Norsys, GIZ, Centrale Danone, Danone Ecosytem
Budget: 172 k€ in 2025-2027 - **Funding:** Danone Ecosytem, GIZ, VSEs

AGRITER PROGRAMME **PAPSA: Sustainable enhancement of the agricultural sector performances - Municipality of Ghassate**

Objective: 750 VSEs - **Partnership:** Fondation Norsys, ORMVAO
Budget: 770 k€ in 2023-2026 - **Funding:** AFD, Fondation Avril, L'Oréal Funds for Women, LSDH, ORMVAO, Agrisud and partners

DELFI PROGRAMME **Sustainable value chains in the Marrakech region**

Objective: 1 cooperative - **Partnership:** Fondation Norsys
Budget: 134 k€ in 2024-2026 - **Funding:** L'Oréal / Yves Saint-Laurent Beauté

DELFI PROGRAMME **Professionalization of fruit farms - Asni Support for the development of the Guindo Cooperative - Marrakech**

Objective: 2 cooperatives - **Partnership:** Club Med, Fondation Norsys
Budget: 27 k€ in 2025 - **Funding:** Agrisud, Club Med

Morocco solidarity: post-earthquake agricultural recovery

DELFI PROGRAMME **Al Haouz province - Municipalities: Setti Fadma, Oukaïmden**

Objective: 100 VSEs - **Partnership:** Fondation Norsys, DPA
Budget: 201 k€ in 2024-2026 - **Funding:** Fonds Decathlon through Fondation Roi Baudouin

DELFI PROGRAMME **Al Haouz province - Municipality: Asni**

Objective: 150 VSEs - **Partnership:** Fondation Norsys, DPA
Budget: 373 k€ in 2023-2026 - **Funding:** Club Med through Fondation Roi Baudouin, Fondation de France, Fondation Roi Baudouin, PACA, RNA, Agrisud and partners

Taroudant province - Municipalities: Ouzioua, Ahl Tifnoute, Tisrass

Objective: 150 VSEs - **Partnership:** Fondation Norsys, Migration & Dév.
Budget: 256 k€ (composante agricole) - **Funding:** AFD, Fondation de France, Région Nouvelle-Aquitaine

Strengthening of the olive oil value chain - Skoura palm grove

Objective: 2 cooperatives producing olive oil - **Partnership:** Al Mohammedia Cooperative, El Hassania Cooperative, Fondation Norsys, L'Oréal, Olvea, ORMVAO
Budget: 394 k€ in 2018-2025 - **Funding:** L'Oréal, local grants (through ORMVAO)

ACTIVITIES BY COUNTRY

Mauritius

Implementation of local fresh-product supply chains + Study of sustainable small-scale fisheries value chains

Objective: 2 farming groups - Partnership: Club Med, FAREI
Budget: 42 k€ in 2025 - Funding: Agrisud, Club Med

Democratic Republic of Congo

Sustainable agriculture and agroforestry in the Garamba landscape

Objective: 600 farmer-coordinators - Partnership: African Parks Congo - Garamba National Park, ICCN (Congoese Institute for Nature Conservation)
Budget: 458 k€ in 2025-2027 - Funding: European Union

Dominican Republic

Implementation of local fresh-product supply chains + Study of sustainable small-scale fisheries value chains

Objective: 2 family farms associations - Partnership: Club Med, Higüey agricultural technical services
Budget: 40 k€ in 2025 - Funding: Agrisud, Club Med

Senegal

PRPA: Revitalization of the agricultural production in family farms - Diourbel and Fatick regions

Objective: 1,818 VSEs, 27 FOs - Partnership: local authorities, RAEF
Budget: 800 k€ in 2024-2026 - Funding: AFD, Ministry of Agriculture, Rural Development, and Food Sovereignty (Enabel/European Union funds), Région Nouvelle-Aquitaine

Dissemination of agroecological practices and professional integration of young people - Departments of Gossas, Guingénéo, Mbirkilane

Objective: 640 VSEs, 320 young people trained - Partnership: National Fund for Agro-Sylvo-Pastoral Development
Budget: 546 k€ in 2024-2026 - Funding: Ministry of Agriculture, Rural Development, and Food Sovereignty (Enabel/European Union funds)

GUNGE MBAY programme: Onion and potato value chains Municipality of Foundiougne

Objective: 1,640 VSEs, 58 FOs - Partnership: RAEF, Fonds National de Développement Agro-Sylvo-Pastoral
Budget: 273 k€ in 2023-2026 - Funding: Ministry of Agriculture, Rural Development, and Food Sovereignty (Enabel funds)

Strengthening of local value chains - Cap Skirring

Objective: 2 market gardening production EIG (Economic Interest Group)
Partnership: CPAS, Batiaye and Kaout EIG, Club Med, Mairie de Libourne
Budget: 188 k€ in 2025-2027 - Funding: Club Med, Mairie de Libourne, Batiaye EIG, Agrisud

Bamtare Ndemowo: Diversification and professionalization of family farms

Objective: 100 VSEs - Partnership: FNPC (National Federation of Cotton Producers), SODEFITEX
Budget: 281 k€ in 2025-2027 - Funding: Agrisud and partners



Seychelles

Implementation of local fresh-product supply chains + Study of sustainable small-scale fisheries value chains

Objective: 1 cooperative - Partnership: Club Med, Local Food Producers Association
Budget: 27.5 k€ in 2025 - Funding: Agrisud, Club Med

Promoting agroecology to reduce the risks of agricultural pollution and erosion in Seychelles waters

Objective: 1 agricultural training center / Agroecological demonstrations
Partnership: Local Food Producers Association (LFPA)
Budget: 100 k€ in 2024-2026 - Funding: Seychelles' Conservation and Climate Adaptation Trust (SeyCCAT)

Vietnam

IDEAS : Strengthening and diversification of farming activities for the ethnic minorities of Hoàng Liên National Park

Objective: 840 VSEs - Partnership: Hoàng Liên National Park, RNA
Budget: 487 k€ in 2024-2026 - Funding: AFD, RNA, Hoàng Liên National Park







KNOWLEDGE & SKILLS TRANSFER

1,342 professionals trained since 2010, in 20 countries

SINCE 2010

LEARNING CYCLES

70

COUNTRIES

20

PARTICIPANTS

1,342

TRAINED ORGANIZATIONS

603

IN 2025

6 CYCLES organized in 4 COUNTRIES

27 ORGANIZATIONS trained on the themes:

- Agroecology,
- Management advising,
- Territorial projects for sustainable agriculture

1/ The Learning Cycles

Agrisud International disseminates its methods and tools in a training-of-trainers logic and thus strengthens the practices of support organizations for a multiplier effect.

These organizations are mainly Civil Society Organizations (associations), local authorities or State technical services, but also Professional Farmers' Organizations (FOs).



2/ The Digital Resource Center

Consisting of a media library and an e-learning, this center has been designed—based on our field experience—to more widely share the knowledge and expertise of Agrisud and its partners.

It is available free of charge on our website:
www.agrisud.org/e-learning



They share their experiences with the e-learning courses:

**WATCH THE FULL TESTIMONIALS
ON OUR WEBSITE.**



**COURSE:
AGROECOLOGICAL
PRACTICES**

Dc Hantanirina
Senior Lecturer at the University of Itasy,
Madagascar

I continuously improve my courses to better reflect the realities my students will face, and Agrisud is a key reference.

The modules are clear and based on real-life situations, making them an excellent tool for bridging theory and practices during the learning process.



**COURSE:
FARM MANAGEMENT
ADVISORY**

Freenel-Florian
Agronomy student,
France

I was looking for practical, field-oriented content to complement my lessons, particularly on the economic aspects of farming.

That is exactly what I found in this course: real-life case studies from different countries. In my opinion, that is the greatest strength of this training.



**COURSE:
TERRITORY
PROJECTS**

Asma
Territory Facilitator,
Morocco

I first attended a learning cycle with Agrisud. As I wanted to go further, I continued with the online training course.

It helped me deepen my understanding, particularly of the interactions between territories and farms, and better grasp their mutual influence on local development.

1,062 new users in 2025

for Agrisud's e-learning platform

MOST REPRESENTED PROFILES



23 %
STUDENT



15 %
AGRICULTURAL
TECHNICIAN



9 %
PROJECT
MANAGER



24 %
CSO-NGO



20 %
UNIVERSITY



20 %
PRIVATE SECTOR

71,5 %
MAN



41 %
AGES 21-30

28,5 %
WOMAN

MOST REPRESENTED NATIONALITIES



15 %
MADAGASCAR



14 %
SENEGAL



13 %
IVORY COAST



8 %
BENIN



7 %
TOGO

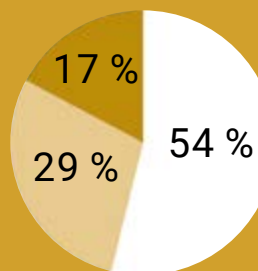


7 %
FRANCE

DOWNLOADED COURSES

MANAGEMENT ADVISING TO
VERY SMALL FAMILY FARMING
ENTERPRISES

DESIGNING AND
CONDUCTING
TERRITORIAL
PROJECTS FOR
SUSTAINABLE
AGRICULTURE



AGROECOLOGY:
METHOD FOR
DISSEMINATING
PRACTICES

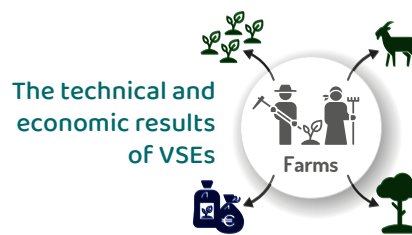
AGRITER
PROGRAMME

The media library and e-learning sections have been created as part of the Agriter programme to strengthen and disseminate knowledge around the agroecological transition and territorial projects. This programme is supported by AFD and the Région Nouvelle-Aquitaine, among others. For more information: www.agrisud.org > Our actions > Multi-country programmes

3/ The Educational Guides

Designed and developed by our teams, these 3 guides offer tools and methods to implement sustainable agricultural development actions. They are intended for technicians, facilitators, coordinators, advisers... who provide close support to farmers and their professional organizations in their agricultural activities.

3 guides with complementary contents:



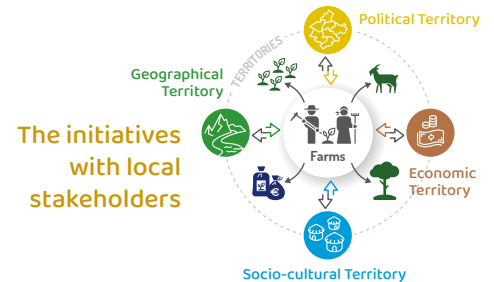
AGROECOLOGY IN PRACTICE



MANAGEMENT ADVISING TO FAMILY FARMING VSES



AGRICULTURE ET DYNAMICS OF THE TERRITORIES







HIGHLIGHTS OF 2025

Our actions to support sustainable family farming

JANUARY / HAITI

Exploratory Day of Cassava Value Chain

At the beginning of 2025, Agrisud organized an exploratory day in Cap-Haïtien focused on the cassava value chain, bringing together around twenty institutional, academic, and technical actors to discuss its potential for food security and the local economy.

This meeting allowed participants to share progress made in the Grand Nord region to sustainably strengthen the sector: promoting agro-ecological practices, improving processing chains, and structuring local markets. Field visits showcased concrete impacts for producers, with improved yields and income.

Cassava, a key crop for Haitian family farming, represents an economic and food resilience lever and was recognized as the “2025 Crop of the Year” by the Ministry of Agriculture.



The agricultural sector is strategic to ensure food and nutrition security for the population, create wealth and employment, preserve natural resources, and fight against climate change.

With our experience in various contexts, we lead advocacy and awareness-raising actions in order to inform, raise awareness and support change.



MARCH / FRANCE

Nutrition for Growth Summit

Held every four years by the Olympic host country, this summit mobilizes the international community – governments, private actors, and civil society – around nutrition. Agrisud, committed to food and nutritional security, participated alongside its partner, the Département des Hauts-de-Seine.

The roundtable we contributed to focused on the role of local authorities and civil society in improving food security. The discussions highlighted the sharing of skills and know-how at international level to support more sustainable and inclusive food systems.

This participation also served to highlight the joint initiatives carried out in several countries and emphasized the importance of decentralized cooperation and multi-stakeholder partnerships.

MARCH / CAMBODIA “From Field to Wok”

This annual meeting connects the Green Farmers association with chefs in Siem Reap to build sustainable commercial relationships.

The 2025 edition gathered over 80 participants, including two provincial authority representatives who expressed the desire to expand the initiative at the provincial level to amplify its positive impact over the whole territory.

OCTOBER / FRANCE 2nd Euro-Africa Biennale

Agrisud took part in the congress held alongside the Euro-Africa Biennale to present concrete solutions to climate crises. These initiatives, based on agroecology and carried out in partnership with numerous stakeholders, also demonstrated the value of working collaboratively and as close as possible to local realities.

A 2nd highlight of the event was the signing of a framework agreement with IRD (see next page).

OCTOBER / MOROCCO FAR* International Seminar

Over 160 agricultural and rural training professionals from 18 countries participated. Agrisud showcased its e-learning platform and led a discussion on the role of online training in agroecological transitions.

The seminar explored evolving approaches to better meet sector needs. A web documentary of the event is available at: www.reseau-far.com

* Formation Agricole et Rurale ((International Network for Agricultural and Rural Training)

SEPTEMBER / MADAGASCAR Franco-Malagasy Decentralized Cooperation Conference

The 3rd edition of this conference gathered nearly 500 participants, including Malagasy and French local authorities, technical partners, and institutions involved in cooperation. Discussions covered decentralization, multi-stakeholder coordination, and financing mobilization through various sector-specific workshops.

Agrisud participated alongside partner authorities to display the results of cooperative actions. The “Agriculture, Biodiversity, and Food” workshop, led by the Région Nouvelle-Aquitaine, highlighted participatory territory approaches and agroecology development. The water, hygiene, and sanitation workshop, led by the Métropole de Lyon, emphasized integrated water cycle management over the long term.

This conference confirmed the role of decentralized cooperation as a driver of innovation in response to climate, food, and territorial challenges.



OCTOBER / FRANCE Global Forum on Social and Solidarity Economy (GSEF)

Agrisud International and Initiative Développement (ID) presented a shared vision of SSE as a lever for “empowerment,” at this event gathering over 10,000 participants from 109 countries.

The event highlighted both organizations’ role in developing sustainable, solidarity-based economies in fragile territories: as project operators balancing social impact and economic viability, partners in public-private cooperation, and long-term support actors.

A roundtable featured the Madagascar experience with the MEX (Master Farmers) initiative, facilitating access to agricultural services for isolated farms.

Agrisud also co-led an immersive role-playing session and raised awareness of international solidarity challenges on the GSEF radio platform.



Key moments for our organization

PARTNERSHIPS 2 new strategic alliances in 2025

Agrisud signed 2 framework agreements: one with the **Fondation Avril** and the other with **IRD**, to amplify the impact of its actions around shared priorities.

These partnerships mark a new step in strengthening our collaborations and our capacity to act alongside committed stakeholders for more sustainable and resilient agricultural and food systems.

JULY / MOROCCO

International Seminar

From July 1 to 4, 2025, Agrisud brought together nearly 50 participants – staff members and partners – in Marrakech as part of the **AGRITER** and **DELFI** programmes, co-funded by **AFD**. Discussions focused on the implementation of actions, their impact evaluation, and future perspectives at both value chain and territory levels.

The **Fondation Norsys** and **Club Med**, partners of Agrisud, contributed to the success of the seminar by organizing field visits and providing logistical support, respectively.

The exchange of experiences encouraged participants to question existing practices and enrich their approaches. Held in Morocco, a country of long-standing engagement for Agrisud, the seminar included field visits that enabled direct dialogue with farmers, local officials, and technical partners.

The seminar helped strengthen a shared vision of challenges related to agroecological transitions. It also marked an important milestone in the implementation of the AGRITER and DELFI programmes: by bringing together diverse perspectives, participants contributed to consolidating approaches and fostering the collective dynamics behind these two program agreements.





Take action with Agrisud in different ways

Make a donation

One-off or monthly donations... Every contribution counts! You help support concrete and lasting actions for the thousands of families we support each year.

88% of our funds are directly allocated to our field operations.

Make a lifetime gift or bequest

This way, you ensure that your values and engagement live on through our work, supporting a better future for thousands of families.

Our organization is authorized to receive lifetime gifts and bequests.

Co-finance our actions

You contribute to the development of structuring projects that support agricultural and economic development in the territories where we operate.

Get in touch to learn more!



Donations are eligible for tax deductions of 66% for individuals and 60% for companies.

OUR PARTNERS

Associations / FOs** in our areas of intervention*

- ADF - Archaeology & Development Foundation (England)
- African Parks Congo
- AMADESE - Malagasy Association for Economic, Social, and Environmental Development (Madagascar)
- AMAR - Massive Rural Action (DR Congo)
- APDRA - Small-scale Fish Farming (GI member)
- AVSF - Agronomists and Veterinarians Without Borders (GI member)
- CARI - Center for International Action and Achievements
- CPAS - Diembering Center for Agricultural and Social Promotion (Senegal)
- CTAS - Southern Agroecological Technical Center (Madagascar)
- EIG Batiaye - Economic Interest Group (Senegal)
- Fert - International Association for Rural Development
- FNPC - National Federation of Cotton Producers (Senegal)
- Fondation Norsys (Morocco)
- FRMi - Forest Resources Management Engineering
- GADDIH - Action Group for Sustainable and Integrated Development in Haiti
- GERES - Climate Solidarity in Action (GI member)
- GRADIMIRH - Research-Action Group for the Development of the Haitian Rural Environment (Haiti)
- Grandir Dignement
- Green Farmers Siem Reap Association (Cambodia)
- Gret - Professionals for Fair Development (GI member)
- ID - Initiative Développement (GI member)
- IFAID - Institute for Training and Support of Development Initiatives
- Ilofosana CRFPA - Regional Center for Agricultural Vocational Training (Madagascar)
- IRAM - Institute for Research and Applications of Development Methods (GI member)
- LFPA - Local Food Producers Association (Seychelles)
- Migration & Développement (Morocco)
- Misereor
- Partage (Madagascar)
- PPI - People, Power, Inclusion
- RAEF - Fatick Agroecologists Network (Senegal)
- Sentinelles (Switzerland)
- Soleils du Bénin
- Swissaid
- TAG - The Association for Green (Laos)

Government territorial services*

- CATI - Agricultural Technical Services, State of São Paulo (Brazil)
- DPA - Provincial Directorate of Agriculture, Marrakech (Morocco)
- DREAH - Regional Directorate of Water, Sanitation, and Hygiene, Haute Matsiatra (Madagascar)
- DREDD - Regional Directorate of Environment and Sustainable Development, Haute Matsiatra (Madagascar)
- FAREI - Food and Agricultural Research and Extension Institute (Mauritius)
- ORMVAO - Regional Office for Agricultural Development, Ouarzazate (Morocco)
- ORN - Regional Nutrition Offices, Itasy and Vakinankaratra regions (Madagascar)
- PAFO - Provincial Agriculture and Forestry Office, Luang Prabang (Laos)
- Hoàng Liên National Park (Vietnam)
- Agricultural Technical Services, Higüey (Dom. Republic)

Thematic networks*

- AIMF - International Association of Francophone Mayors
- ALiSEA - Agroecology Learning Alliance in Southeast Asia
- COSTEA - Scientific and Technical Committee on Agricultural Water
- CUF - Cités Unies France (*United French local authorities involved in international action*)
- DyTAES - Dynamics for Agroecological Transition in Senegal
- GSDM - Agroecology Professionals (Madagascar)
- International "4 per 1000" Initiative for Food Security and Climate
- PADED - Platform for Agroecology and Sustainable Development (Haiti)

National and international Public donors*

- AFD - Agence française de développement (*French Development Agency*)
- CFLI - Canadian Fund for Local Initiatives
- Enabel - Belgian Development Agency
- EU - European Union
- FNDASP - National Fund for Agricultural and Sylvopastoral Development (Senegal)
- GIZ - German Agency for International Cooperation
- IDB - Inter-American Development Bank
- IOM - International Organization for Migration
- MARNDR - Ministry of Agriculture, Natural Resources, and Rural Development (Haiti)
- MEAE - French Ministry for Europe and Foreign Affairs

Training & Research*

- AgroParisTech - Institute of Life and Environmental Sciences and Industry
- Cirad - International Agricultural Research Center for Development
- FiBL - Research Institute of Organic Agriculture
- FOFIFA - National Center for Applied Research in Rural Development (Madagascar)
- IGT - Institute of Tropical Geography (Ivory Coast)
- IRD - French Research Institute for Development
- ISRA - Senegalese Institute of Agricultural Research
- State University of Haiti, H. Christophe de Limonade Campus

Local authorities / Public institutions*

- Agence de l'eau Rhône-Méditerranée-Corse (France)
(Water Agency for the Rhône, Mediterranean and Corsica basins)
- Agence de l'eau Seine-Normandie (France)
(Water Agency for the Seine and Normandy basins)
- Département des Hauts-de-Seine (France)
- District Autonome d'Abidjan (Ivory Coast)
- Mairie de Libourne (France)
- Métropole de Lyon (France)
- Province of Lào Cai (Vietnam)
- Province of Siem Reap (Cambodia)
- Région Haute Matsiatra (Madagascar)
- Région Nouvelle-Aquitaine (France)
- SIAAP - Interdepartmental Syndicate for Sanitation in the Paris Metropolitan Area (France)

Solidarity networks*

- A Tree for You – Tree Planting Operator
- Hello Asso – Payment Solution for Associations
- Lilo – Solidarity Search Engine
- One Heart / Amundi - Finance and Solidarity

Entreprises / Foundations

- Accor
- Chanel
- Club Med and Fondation Club Med
- Danone Ecosystem
- Fondation Avril
- Fondation Bouygues
- Fondation de France
- Fondation Givaudan
- Fondation Louis Dreyfus
- Fondation Roi Baudouin
- Fonds de dotation Compagnie Fruitière
- Fonds Decathlon
- Fonds Ensemble
- Fonds Pierre Castel
- Groupe LSDH
- Kasada
- L'Oréal
- Olvea
- SODEFITEX (Senegal)
- Vahatra Microfinance SA (Madagascar)



**AGRISUD IS AMONG
ASSOCIATIONS
REGISTERED IN FRANCE**

Collectives of which Agrisud International is a member



OUR GOVERNANCE

Board of Directors

EXECUTIVE COMMITTEE



CHAIRMAN
Joël Lebreton
Honorary Chairman
of Keolis Group



TREASURER
Alain Chamla
Chairman of
Agapes Invest



SECRETARY
Agnès Weil
Former Director of CSR and
Corporate Philanthropy at Club Med



BOARD MEMBER
Patrice Burger
Chairman and Founder
of CARI



BOARD MEMBER
Marianne Huvé-Allard
Brand and Communication
Director, BNP Paribas Asset
Management



BOARD MEMBER
Christian de Perthuis
Economics professor at
Dauphine-PSL and Founder
of the Climate Economics
Chair



BOARD MEMBER
Roland Ries
Former Mayor of
Strasbourg and former
Chairman of Cités Unies
France

Guidance Board

Gilles Bœuf

Professor at Sorbonne University

Monique Chan-Huot

Special Advisor, Nutriset Group

Pierre Denizet

Consultant, former Executive (airlines and tourism sectors)

Michel Destot

Former Deputy and Mayor of Grenoble

Eric Dupont

Gallery owner

Geneviève Féronne-Creuzet

Co-founder and Partner of Prophil

Co-founder and Chairwoman of Casabee

Patrice Garnier

Meridiam Board Member

Former Caisse des Dépôts Group Executive

Marc Gastambide

Agronomist, former Manager of the Federation of Regional Natural Parks

Jacques Godfrain

Former French Minister of International Cooperation

Jean-Marc Gravelini

Former Executive Director of Operations, AFD

Executive Secretary of ALFA

Yvonnick Huet

Former Managing Director of Agrisud

Sophie Lièvre

Teacher at a technical high school

Xavier Lièvre

Partner Notary at 14 Pyramides Notaires

Frédéric Pascal

Former Chairman of the Trust Charter Committee

Gautier Queru

Managing Director of Natural Capital, Mirova

Marie Schill

Project Manager, Food Systems in Africa, INRAE

Jean-Michel Severino

Chairman of the Supervisory Board of I&P

Former Managing Director of AFD

Emmanuel Vasseneix

Chairman of Laiterie Saint-Denis-de-l'Hôtel Group

Hubert Védrine

Former French Minister of Foreign Affairs

Stéphane Voisin

Expert in Responsible Financing

Each year, Agrisud gathers its Guidance Board to deepen its reflection on key issues related to its activities. This event brings together around thirty leaders from diverse backgrounds around a strategic theme.

The 5th edition focused on *“business action strategies for a more sustainable world.”*

2025 Guidance Board Meeting

The November 27 meeting brought together partners and committed stakeholders around a shared objective: promoting local, sustainable economic development for the benefit of the most vulnerable. Joël Lebreton, Chairman of Agrisud, opened the session by highlighting the critical role of partnerships in achieving this goal.

The roundtable, moderated by Geneviève Féronne-Creuzet – Co-founder of Prophil, Vice-Chair of The Shift Project, and member of Agrisud’s Advisory Council – explored several approaches:

- the partnership philosophy of the Fondation Avril and its motivation to collaborate with organizations such as Agrisud;
- the approach of a mission-driven company like Meridiam and its complementarities with Agrisud;
- the implementation of sustainable sourcing at L’Oréal, illustrated through projects carried out with Agrisud.

Discussions highlighted three major challenges: balancing long-term impact with short-term results; fostering collective responsibility to sustain and scale up initiatives; highlighting success stories to inspire other stakeholders.



OUR TEAMS

At Head Office

ADMINISTRATION AND FINANCE DEPARTMENT



Administrative &
Financial Director
Didier Gensous



Administrative &
Financial Assistant
Nabil Boulahdit



AGRITER
Program Manager
Adrien Lepage



DELFI
Program Manager
Julie Terzian



Corporate
Partnerships
Manager
Océane Srour

OPERATIONS DEPARTMENT



Chief Executive Officer
Elphège Ghestem-Zahir



Operations
Director
**Sylvain
Deffontaines**



Operations
Deputy Director
Simon Baliteau



Knowledge Management
Officer
Claire Kieffer



Mission Officer
Clément Vialade

COMMUNICATION DEPARTMENT



Communication
Director
Karine Vial



Influence Communications
Officer
Fabrice Hlomador

Internationally



BENIN

Soleils du Bénin - Ouidah

Komi FIODENDJI

+229 95 21 14 61

kfiodendji@soleilsdubenin.org



BRAZIL

Julie TERZIAN

+33 7 81 84 22 40

jterzian@agrisud.org



CAMBODIA

Siem Reap

Picheth SENG

+855 12 426 807

pseng@agrisud.org



IVORY COAST

Abidjan

Jérémy LESCOT N'ZÉ

+225 07 77 616 559

jlescotnze@agrisud.org



HAITI / DOM REP.

Cap-Haïtien

Hérauld MUSEAU

+509 37 089 956

hmuseau@agrisud.org



INDONESIA (BALI)

Clément VIALADE

+855 96 428 4395

cvalade@agrisud.org



LAOS

Viengkham

Khamphao THONCHANH

+856 20 22 437 999

kthongchanh@agrisud.org



MADAGASCAR

Antananarivo

**Andriamirajo
RAMAROFIDY**

+261 32 07 671 65

frajo@agrisud.org



MOROCCO

Fondation Norsys

Marrakech

Imane TAAIME

+212 6 66 75 43 75

itaime@norsys.fr



MAURITIUS/ SEYCHELLES

Océane SROUR

+33 6 79 02 00 92

osrour@agrisud.org



DR CONGO

Mathilde CROU

+33 6 67 91 08 61

mcrou@agrisud.org



SENEGAL

Mbour

Louis-Etienne DIOUF

+221 77 551 7363

lediouf@agrisud.org



VIETNAM

Sa Pa

Phuong Anh CHU

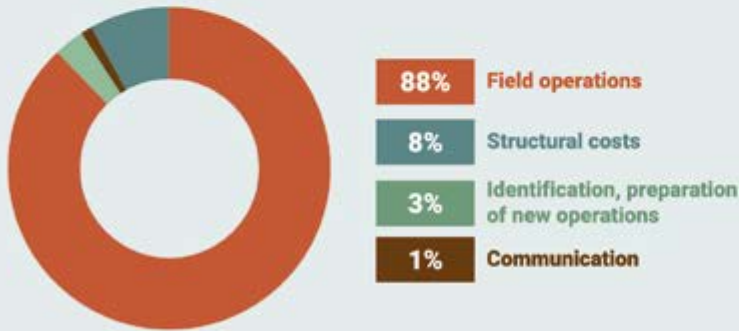
+84 90 583 62 86

pachu@agrisud.org



FUNDING 2025

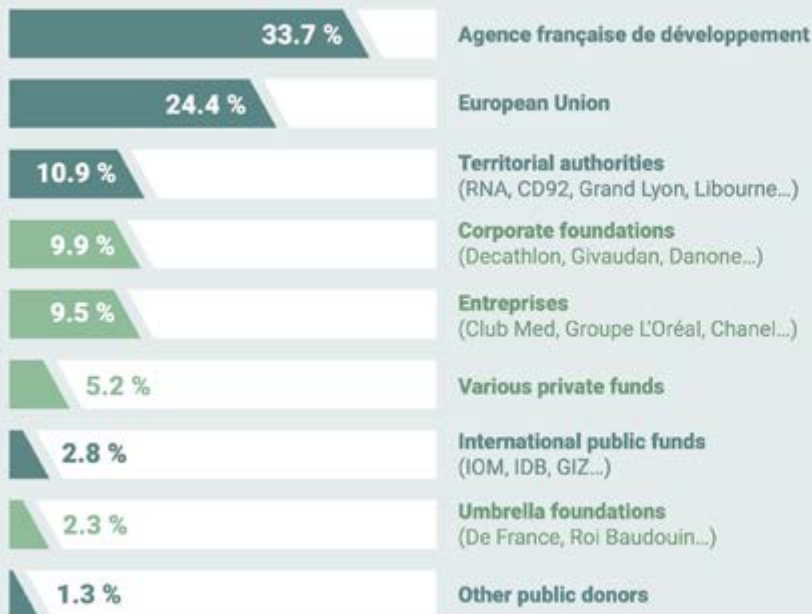
Budget Achievements



Income Statement



Resources Distribution

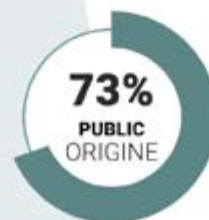


Human Resources



250 on-site team members
across 15 countries

16 team members
at head office





www.agrisud.org



Head Office

7, avenue du Maréchal Foch 33500 Libourne - FRANCE

Tel. : +33 (0)5 57 25 17 06

Email : agrisud@agrisud.org



**DIRECT ACCESS
TO OUR DOCUMENTS AND
FREE TRAINING COURSES**

3 e-learning courses:

- Agroecology: Method for disseminating practices
- Management advising to family farming VSEs
- Designing and conducting territorial projects for sustainable agriculture

Nearly 170 documents on the media library
(diagnosis, reports, educational materials, etc.)
and many other resources to explore...

